

# Rolla Comprehensive Plan





EAST CENTRAL COLLEGE

#### **STRATEGIC PLAN**

#### MISSION

Empowering students and enriching communities through education.

#### VISION

East Central College will be a leader in higher education, inspiring academic excellence and driving community development.

#### VALUES Integrity

Diversity Empowerment Service Learning Collaboration

PATHWAYS	Develop clear academic and career pathways with personalized support to increase enrollment and promote student success.
PARTNERSHIPS	Strengthen partnerships with local high schools, higher education institutions, and employers to drive intellectual and economic development in the region.
EMPLOYEES	Create a culture of collaboration and learning to attract, retain, and develop diverse and talented employees.
FINANCIAL STRENGTH	Secure financial strength to sustain institutional viability.
ROLLA	Expand our presence and offerings in Rolla to enhance the college's impact throughout our region.

# Comprehensive Plan Development Timeline



**ECC Rolla Future Summit:** 

50+ College Employees participated in the virtual event on 9/18/20



Rolla Strategy Group biweekly meetings to form plan 9/30/20 – 11/23/20



**Online Community Survey:** 

Open 10/27/20 – 12/1/20 to community members – 154 responses



Rolla Comprehensive Plan approved by Rolla Strategy Group on 11/23/20



# Key takeaways from the Rolla Summit:





# Insights from our community:

- "I would love to see ECC more active in the community and with a bigger campus presence."
- "I believe that ECC provides a critical educational role here in Rolla."
- "Raise awareness about what you offer."
- "More visibility in the community. Tell us about your successes."
- "I am proud of the education and guidance I received at ECC. I transferred to a four-year university and was prepared for it. Thank you!"
- "More tutoring services."
- "More classes regarding arts and media."
- "More degree options in Rolla."
- "Summer programs for kids." & "Community interest classes."
- "Provide dual credit classes to high school students."
- "Keep on teaching!"



# Comprehensive Plan Objectives & Co-leads

- **A** 
  - Obj 1: Facilities (Christina Ayres & Bridgette Kelch)
- 455

- Obj 2: Business & Industry Partnerships (Ed Shelton & Melissa Richards)
- Obj 3: Rolla Credit Hours (Jenni Crosby & Tim Derifield)
- Obj 4: Community Outreach and Brand Identity (Rachael Karr & Gregg Jones)
- Obj 5: Student Experience (Laura Roselli Insall & Matthew Gifford)



## **Objective 1**: Improve ECC Rolla Facilities

#### 2021

- Remote technical support for employees
- Current classroom and student support services spaces
- Identify partnership options, space estimates, potential locations, and funding sources for comprehensive Rolla facility

- Concept design of comprehensive Rolla facility
- Foundation matching campaign to fund facility



### Objective 2: Increase business and industry partnerships

#### 2021

- Explore AEL-CNA/CMT program pathway or Patient Care program
- Survey Rolla area business & industry leaders to assess needs
- Access grant funding for a part-time pre-Apprenticeship Coordinator
- Promote customized training options

- Establish High School-to-Hire Pre-Apprenticeship Program
- Create Rolla consortium with area manufacturing partners
- Explore consultant partnership for technical training



### Objective 3: Increase Rolla annual credit hours to 9,000

#### 2021

- Successfully onboard and enroll students for 21FA
- Multi-year staffing plan commitment to support enrollment growth
- Assess Rolla student retention data
- Offer IET/Industrial Maintenance Certificate

- Expand articulation agreements
- Early College Academy with area high schools
- Grow campus connections program with Missouri S&T
- Design 2-year course schedule to allow for credit hour capacity increases



16,000 14109 13710.5 13440 13372 14,000 Credit Hour Goal by 2024: 12234.5 9,000 credit hours 12,000 10758 **Credit Hours** 10,000 9021.5 8,000 6945 6183.5 5876.5 6,000 4,000 2,000 0 2012-13 2015:16 2010-11 2019:20 2011-12 2016-17 2013-14 2014-15 2017.18 2018.19 Summer Fall Spring ---- Total Credit Hours

#### **ECC Rolla End of Term Enrollment**

### Objective 4: Increase community outreach & further develop brand

#### 2021

- Commit to Summer Learning Academy in Rolla
- Biweekly PR liaison visits
- Develop PR & Marketing campaign
- Establish external Rolla advisory group to assess operations and identify needs

- Develop annual spring service event
- Biannually assess educational options in Rolla area
- Dedicated part-time PR Rolla staff member



### Objective 5: Improve the Rolla student experience

#### 2021

- Improve onboarding experience
- Redesign ECC Rolla website
- Expand tutoring services onsite
- Establish stipend for Rolla SGA officers

- Increase # of active Rolla student organizations
- Expand onsite academic department sponsored events
- Increase opportunities for prospective students





Engage • Inspire • Empower